PARTICIPANT CHECKLIST - UC PEOPLE MANAGEMENT CERTIFICATE PROGRAM

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Requirements – 16 required courses	
Performance Management Overview Setting Expectations & Individual Performance Goals Giving and Receiving Feedback Engaging and Developing Employees Conducting Performance Appraisals Motivating, Recognizing and Rewarding Employees Coaching for Performance and Development Managing Corrective Action Hiring for Success Strategic On-Boarding What is Implicit Bias? The Impact of Implicit Bias Managing the Influence of Implicit Bias: Awareness Common Forms of Bias Managing the Impact of Implicit Bias: Mindfulness and Conscious De-biasing Managing Implicit Bias in the Hiring Process Elective Courses – 4 elective courses (complete one from each competency area)	
Competency 1: Managing People	Competency 2: Administration & Operations
 ☐ Conflict Management in the Workplace (in-person) ☐ Developing Emotional Intelligence ☐ Emotional Intelligence (in-person) ☐ Identifying the Root Causes of Performance Issues ☐ Positive Atmosphere: Establishing a Positive Work Environment ☐ Sharing a Vison ☐ Situational Leadership (in-person) 	☐ Help Your Employees Prioritize Their Work ☐ Leverage Your Strengths and Avoid Derailing
Competency 3: Change Management	Competency 4: Communication
 □ Change Project Management - The Crucial Role of Communication □ Choosing the Right Strategy for Implementing Change □ Facilitating Sustainable Change □ Leading Your Team through Change □ Making Change Stick □ Managing Change for Supervisors (in person) □ Managing Motivation During Organizational Change □ Moving Forward with Change Planning □ Navigating Through Changes and Conflicts in Projects 	Building Collaborative Relationships Communicating - Connecting to Your People Dealing with Negative Reactions to Performance Feedback Effective Team Communication Exercising Influence Overview Facilitating Upward Feedback Responding to Conflict